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How a Frustrated Sports Fan Started a Broadcast Movement

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Topping the list of things that Rahul Parameswaran misses most from his hometown of Bangalore is cricket.

Cisco's Technical Marketing Leader moved to the United States from the bustling Indian city more than a decade ago. And while the ubiquitous internet service in the U.S. allowed him to watch India's most popular sport, the experience was frequently glitchy and unpredictable.

"It drove me mad when I'd watch a match and my computer would freeze or buffer the picture," Rahul says.

Little did he know his frustration would one day lead to a groundbreaking innovation. It would transform the sports viewer experience and inspire partnerships with some of the biggest names in entertainment and sports broadcasting, like the NFL and NBA.

The video challenge

Digital devices have proliferated over the last several years, offering a myriad of technical possibilities — high-definition, ultra-high definition, 4K, 8K, to name a few. But usually, their specs were merely aspirational, limited by the video quality that they received. Turns out cricket was not the only televised sport lost in translation.

For Rahul and other viewers, that meant, no matter the speed, RAM, or pixel density of his digital devices, the viewing experience was a crapshoot. It was limited by how the content was created and distributed. The "pipes" just weren't sufficient for a smooth, seamless experience. (See sidebar.) The viewing experience often suffered as a result.



So, one day — as all great stories begin — in 2016, his Cisco team received a proof-of-concept request from a customer that wanted to transport high bandwidth video over IP.

“I was the only person in the room that had some cycles to work on it. And I just said, ‘Hey, you know, why not? I’ll help.’ And that’s where it started,” Rahul says.

The opportunity for Cisco to create a vastly enhanced media viewing experience had begun.

This journey would change Rahul’s career trajectory and put Cisco at the forefront of a red-hot technology eventually used to broadcast the global Olympics and U.S. Super Bowl.

Second time’s a charm

The journey had its share of twists and turns — and an early stumble. The 2016 request was actually the second one to reach a Cisco team. An even earlier customer request arrived two years prior from a major sports network, but Cisco’s market analysis concluded that the timing was not quite right.



Rahul receiving his Pioneer award in 2018.

“They asked us to try and build an IP-based system. This was from a big customer, so we looked into it,” says Sunil Gudurvalmiki, Director of Product Management, Rahul’s colleague and an early tech advocate. “But we didn’t see it as a bigger market, and because the revenue at stake was small, we said we wouldn’t do it.”

That decision opened the door for an aggressive Cisco competitor to jump in and deliver a workable product. Soon the rival was

pouncing on other IT opportunities.

“They were using what we call a ‘land and expand strategy,’” Sunil explains. In other words, making a modest inroad with a company and slowly leverage that success to land other business deals. “In the next two years, we lost multiple opportunities in excess of five times the original deal size,” he says.

“That’s when we realized that we need an offering in the space.”

That brings us to 2016, when Rahul decided to tackle the IP challenge. The issue: How to RELIABLY transport these high bandwidth broadcast signals, which are predominantly multicast, over IP (Internet Protocol-based networks).

So, in typical Cisco fashion, Rahul joined with other teams to find a solution. “I started out whiteboarding this in a room with a bunch of smart folks from Engineering,” he says. “After a sir session, we figured out what to do, and created a proof of concept. We were soon able to solve the problem with a powerful solution: Cisco’s IP Fabric for Media.”



The work eventually led to Parameswaran's first patent.

Off and running



Rahul (left of Chuck), Sunil (front and center), and the IP Fabric for Media team.

Working closely with CTO, Engineering, and Sales, Rahul helped steer IP Fabric from concept to reality. He quickly realized the technology was not just timely, but that Cisco was poised to become a market leader producing it.

“I understood that there was an immense opportunity for Cisco to go and disrupt an industry,” he explains. Rahul’s assessment proved prescient. The technology was soon catching on across the industry.

By 2019, the solution had risen to the top of the broadcast industry’s wish list, with “IP networking and content delivery” ranking at the top of the Big Broadcast Survey Trend Index by Devoncroft, an industry data and research firm.

Today some of the biggest names in sports broadcasting across the globe are employing our technology.

The National Basketball Association, National Football League, CBS Sports, and the English Premier League, to name a few, use Cisco’s IP Fabric to broadcast live sports, like the Super Bowl and Olympics. Corporate broadcast operations are also rapidly jumping on board. (Our own Cisco TV now uses the technology to broadcast Cisco Live keynote speeches.)

Along the way, Rahul and the Cisco teams began getting recognized. In 2018, IP Fabric for Media team won the prestigious Cisco Pioneer award for groundbreaking innovation and creating a compelling solution in a brand-new market segment.

Looking ahead

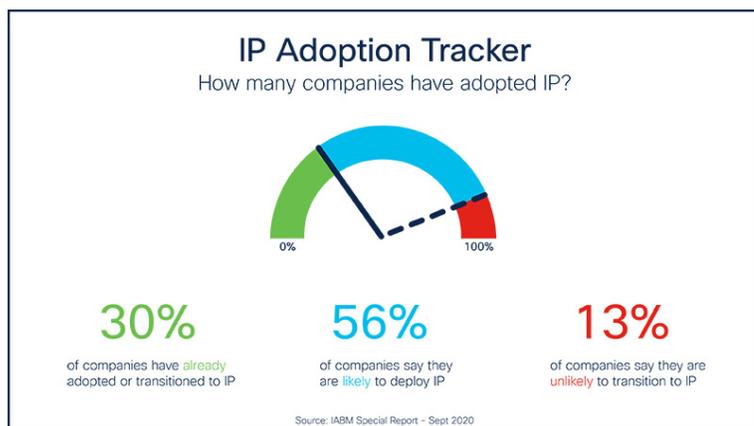
Cisco is barely scratching the surface on this sizzling market. Stadiums, universities, TV stations, radio stations, churches, eSports, and production trucks are all potential clients.

And with less than 150 IP-based deployments to date out of thousands of opportunities worldwide, Cisco’s work is just beginning. “You have a tremendous number of legacy systems in the world... We are very early in the process,” Rahul said.

Industry analysts estimate the global market for IP-based Production networks and media infrastructure now tops \$1 billion.

In some respects, obvious targets might even represent the low-hanging fruit of business opportunities. “Today, we’re talking about HD and 4K,” Rahul says. “But if you look at some of the innovations being done in content creation, there’s 8K, virtual reality, 3D, and holograms — all of





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Rahul has become an overprotective overseer of its success.

He views sporting events differently than most fans. Like a musical composer obsesses over a symphony's every note and rhythmic cadence, Rahul watches sports and entertainment broadcasts closely, texting colleagues whenever he notices imperfection. Every camera shot is critical.

"If something goes wrong on my screen, I text a friend, 'Hey, did that just glitch for you as well?' I'm constantly curious and want to ensure that our technology is working well."

Consider Rahul's obsession with perfection and his work the next time you turn on an NFL game, League of Legends eSports, stream a movie, or watch almost any sports or entertainment broadcast — including this upcoming Summer Olympics in Tokyo.

As you cheer on the players or actors, tip your cap to Rahul and the IP Fabric for Media team too.

He might not have scored the winning run on the field, but he certainly improved the game for every fan at home.

Pixels, Pipes, and SDI

For the non-technical crowd, IP Fabric essentially helps transport little dots. *Lots* of little dots.

When you see an image on a screen, it's comprised of pixels. If you want super clarity, make sure you get as granular as possible, which means recording more pixels. And the more pixels you record, well, that's more data.

All of which puts pressure on a network to transport the pixels from where it captures them. Typically, the entire infrastructure between the camera and the encoders could not keep up with the amount of data coming out of the camera. In simple terms, it's like the pipes weren't big enough.

From a hardware standpoint, that meant moving from the legacy serial digital interface (SDI) to IP (Internet Protocol-based networks), which can significantly increase traffic.

Once equipped with IP transport capabilities, systems are nearly future-proofed and ready to

which require incredible amounts of bandwidth. Something IP Fabric can deliver."

When asked what that will mean for viewers, Rahul's eyes widened. "You'll be able to experience an event without having to *physically* be there. That's what the industry is trying to solve."

Getting it just right

Rest assured, Rahul will be there. With IP Fabric gaining traction in the marketplace,



migrate to ultra-high definition, 4K, and 8K without ripping and replacing the infrastructure.

“We’re giving them sufficient bandwidth that they can incorporate in all of these use cases,” Rahul says.

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Lei Zhu

Really nice article! Kudos to Rahul, Sunil and entire IPFM team!

Thu Apr 08 2021 17:20:17 GMT-0400 (Eastern Daylight Time)

Padma Madhu Narasimhan

Such an amazing article, truly inspiring!

Thu Apr 08 2021 15:51:37 GMT-0400 (Eastern Daylight Time)

Bryan Bedford

A tremendous article. Have worked with Rahul for years and seen him interact with customers and partners. He is one of the in the WORLD! #GOAT

Thu Apr 08 2021 15:39:35 GMT-0400 (Eastern Daylight Time)



DAKSHAYANI ANGALAKUDITI

Kudos to Rahul and the while team!!!

Thu Apr 08 2021 15:38:05 GMT-0400 (Eastern Daylight Time)

Lauren Godfrey

Love it!!

Thu Apr 08 2021 14:47:29 GMT-0400 (Eastern Daylight Time)

Lauren Godfrey

Love it!!

Thu Apr 08 2021 14:47:29 GMT-0400 (Eastern Daylight Time)

Karen Bruntz

Very cool technology! And I appreciate the candor in telling about the missed opportunity that competitors jumped on. Sounds like we're making up for time lost.

Thu Apr 08 2021 13:18:00 GMT-0400 (Eastern Daylight Time)

Monique Rose

As someone who is also often frustrated by livestreaming sports, this work is really awesome!

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